

April 22, 2020

His Excellency Andrés Manuel López Obrador
Presidente Constitucional de los Estados Unidos Mexicanos
Plaza de la Constitución S/N,
Centro Histórico de la Cdad. de México, Centro, Cuauhtémoc,
06066 Ciudad de México, CDMX, México

Dear Presidente López Obrador:

As the leaders of companies with manufacturing facilities across Mexico, we appreciate the critical steps that Mexico is taking to slow the spread of COVID-19. It is in that spirit that we come to you, your government, Mexican state governors and local leaders as partners committed to taking all necessary measures to protect the lives of our employees across Mexico amid the COVID-19 pandemic.

We are, however, deeply concerned about the health emergency decrees issued by Mexico's Ministry of Health and state governments that have resulted in the forced or threatened shuttering of our companies' essential manufacturing facilities, as well as those of our suppliers, imperiling our ability to deliver critical supplies and daily essentials to citizens in Mexico and across North America.

This is a pivotal moment. We are working with urgency to arm our health care providers and other COVID-19 frontline workers with the resources they need to save and protect the lives of our fellow citizens. The shuttering of our companies' and suppliers' facilities in Mexico, however, threatens to undermine that effort.

We urge Mexico to recognize and reciprocate, for the purposes of determining if a manufacturer is designated as essential and critical, the guidance issued by the U.S. Department of Homeland Security's Cybersecurity and Infrastructure Security Agency (CISA), as a baseline, to the maximum extent possible. By doing so, Mexico will help ensure that (a) manufacturers of essential and critical products and components can continue operations in Mexico and (b) disruptions to the North American manufacturing supply chain are minimized at this critical time.

We assure you that the health and safety of our employees and communities in Mexico is our highest priority and that we are deploying every possible best practice procedure and process, including appropriate physical distancing and the utilization of personal protective equipment. Our employees recognize the important work that they are performing to support our critical infrastructure industries and essential services, and they are committed to delivering the very best products and services at this important time.

We stand ready to work with you as we respond collectively to the COVID-19 pandemic, and we look forward to our continued partnership in the days ahead.

Sincerely,

David Hall
Chief Executive Officer
3 Day Blinds

Mike Roman
Chairman & CEO
3M

Kevin Wheeler
President & CEO
A. O. Smith

Joe Wunder
President
A.G. Stacker, Inc.

Maryrose T. Sylvester
U.S. Country Managing Director
ABB

Roger Hargens
President & CEO
Accumold L.L.C.

Scott Jordan
President & CEO
Accuride Interntional Inc.

Chad Brahler
President
ACI Services, Inc.

Kate King
Chief Executive Officer
ADCO Manufacturing

Kurt Kaalund
Chief Executive Officer
Albaugh, LLC

David Petratis
Chairman, President & CEO
Allegion (Schlage de México S. A. de C. V)

Hannah Kain
Chief Executive Officer
ALOM

Vatche Azirian
President
Alpha Productions, Inc.

Lee Styslinger III
Chairman & CEO
Altec

Carl Christenson
Chairman & CEO
Altra Industrial Motion Corp.

David Dauch
Chairman & CEO
American Axle & Manufacturing

Cary Dunston
Chairman & CEO
American Woodmark Corporation

R. Adam Norwitt
President & CEO
Amphenol Corporation

Stephen Smith
Chairman & CEO
Amsted Industries Incorporated

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Chief Executive Officer
Anchor Manufacturing Group, Inc.

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President & CEO
Apogee Enterprises, Inc.

Gary Dickerson
President & CEO
Applied Materials

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President and CEO, ArcelorMittal USA
ArcelorMittal

Antonio Carrillo
President and CEO
Arcosa, Inc.

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ASO Corporation

Constantine Grapsas
President & CEO
Automated Industrial Machinery, Inc.

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Chief Executive Officer
AZZ Inc.

Cody Wickersheim
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Badger Mining Corporation

William Zelman
President
Baker-Titan Adhesives

Ty Fayfield
President & CEO
Banner Engineering

William Steel
President & CEO
Bard Manufacturing Company

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BASF Corporation

Phil Raimondo
Chairman & CEO
Behlen Mfg. Co.

John Stroup
Chairman & CEO
Belden

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Chairman
Carter Products

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Chairman & CEO
Caterpillar Inc.

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Chairman, President & CEO
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President & CEO
Cimbar Performance Minerals

Cheri Beranek
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Brad Crews
President, North America
CNH Industrial

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Control Technology, Inc.

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President & CEO
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Chairman & CEO
Cornerstone Building Brands

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President & CEO
Covercraft Industries

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Chairman & President
Covestro LLC

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President & CEO
Daktronics, Inc.

James Kamsickas
Chairman & CEO
Dana Incorporated

John Galyen
President, Danfoss North America
Danfoss

Jeff Daniel
President
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Martin Simpson
President & CEO
Daubert Cromwell LLC /D-Cromwell de
Mexico SA de CV.

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Scott Walter
President & COO
EFCO Corp

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Chief Executive Officer
Electrical Components International, Inc.

Nolan Pike
President & CEO
Electrolux North America

Leonel Klassen
Sr. VP of Operations
ELEKTRISOLA Inc.

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Emerson Electric Co.

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Chief Executive Officer
Fortune Brands Home & Security, Inc.

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President & CEO
Enviropak llc dba Enviropouch

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Freedman Seating

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Full Vision, Inc.

Dale Evans
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EVCO Plastics

Katherine Magrini
President
Gardner Spring, Inc.

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Falcon Plastics, Inc.

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GE Appliances, a Haier company

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Firmenich Incorporated

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Chairman & CEO
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Hialeah Metal Spinning

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Hitachi Cable America

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L. Richard LeBlanc
President & CEO
Hunt Forest Products, L.L.C.

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President & CEO
Hypertherm, Inc.

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Chairman, President & CEO
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President
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James Zallie
President & CEO
Ingredion Corporation

Joseph W. Dziedzic
President & CEO
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President
Kennerley-Spratling, Inc.

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President
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President & CEO
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MacLean-Fogg

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President
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nVent

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OFD Foods, LLC

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O-I Glass, Inc.

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President
Omega Precision Corp

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President, BA Americas
Outokumpu Stainless USA, LLC

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PACCAR Inc.

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President
Paulson Mfg

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Pentair, PLC

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Co-President
Phoenix Closures, Inc.

Jeffrey Guldner
Chief Executive Officer
Pinnacle West Capital Corporation

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Chairman & CEO
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Chief Executive Officer
Porta-King Building Systems

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President & CEO
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President & CEO
Protolabs

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Chairman, President & CEO
Quad/Graphics

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Raytheon Technnologies

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Rockford Ball Screw

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Schneider Electric North America

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Simmons Knife & Saw

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Kenneth Sullivan
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Smithfield Foods

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David Moore
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Struthers Dunn, LLC

Brian Mason
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SPX Transformer Solutions, Inc.

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Chuck Schmitt
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John Schuld
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Taylor Guitars

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Stanley Black & Decker

Ron Draper
President & CEO
Textron Aviation

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Chief Executive Officer
Starn Tool and Mfg. Co.

David Cox
Chief Executive Officer
The Bradbury Group

William Fejes Jr.
Chief Operating Officer
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Chairman & CEO
The Durham Manufacturing Company

Brian McCallin
President
Steel Storage Systems, Inc.

Bill Furman
Chairman & CEO
The Greenbrier Companies

Walter Rosebrough Jr.
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STERIS

Rohit Grover
President, International
The Hershey Company

Steven Fabos
Chief Executive Officer
Steven Robert Originals

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President & CEO
The L. S. Starrett Co.

Jose Berlingeri
President & CEO
Sto Corp.

Niels B. Christiansen
Chief Executive Officer
The LEGO Group

Timothy FitzGerald
Chief Executive Officer
The Middleby Corporation

Dax Strohmeyer
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Triangle Manufacturing

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President & CEO
The Montague Company

Jean Savage
President & CEO
Trinity Industries, Inc.

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President & CEO
The Mosaic Company

Lance Fritz
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Union Pacific Railroad

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The Nock and Son Company

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President
United Equipment Accessories, Inc.

Richard Olson
Chairman, President & CEO
The Toro Company

Michael LaRocco
President
US LINER COMPANY

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Global Head of Compliance
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The Wetrich Group of Companies

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Trane Technologies plc

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Volvo Penta of the Americas, LLC

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Chief Executive Officer
Vulcan, Inc.

Marc Bitzer
Chairman & CEO
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President & CEO
Wiegel Tool Works, Inc.

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Peter Desloge
Chairman & CEO
Watlow

Theodore Bill
Chief Executive Officer
Wire Experts Group

Jeffrey Clark
Chief Executive Officer
Waukesha Metal Products

Andrew Smith
President & CEO
Yenkin-Majestic Paint Corporation

cc: The Honorable Dr. Jorge Alcocer Varela
Secretary of Health
Government of Mexico

The Honorable Marcelo Ebrard
Secretary of Foreign Affairs
Government of Mexico

The Honorable Dra. Graciela Márquez Colín
Secretary of Economy
Government of Mexico

The Honorable Luisa María Alcalde Luján
Secretary of Labor and Social Welfare
Government of Mexico

The Honorable Martha Bárcena Coqui
Mexican Ambassador to the United States