

February 1, 2017

The Honorable Donald Trump  
President of the United States of America  
The White House  
1600 Pennsylvania Avenue, NW  
Washington, DC 20500

Dear President Trump:

Congratulations on your inauguration as the 45th President of the United States of America, and thank you for your commitment to rebuilding our nation's infrastructure. As a broad coalition representing a vast cross section of our economy, we all agree that our nation's infrastructure systems are insufficient to support American competitiveness. New investment is required to improve upon the stopgap efforts of the last decade. We believe your leadership is necessary to pass a balanced infrastructure investment plan that will lift our nation's economy and improve our transportation network.

We can no longer afford to underinvest in the infrastructure that Americans rely on in our daily lives. Any responsible proposal must provide improvements to all types of infrastructure throughout the country and address large important projects that make our businesses more competitive by reducing shipping, commuting, water and energy costs. At the same time, your administration and Congress must restore solvency to the Highway Trust Fund to ensure that the federal government can maintain a state of the art infrastructure system. This will require a commitment to a long-term, reliable, dedicated, user-based revenue source for the Highway Trust Fund and the effective surface transportation programs it supports.

While recent laws authorizing federal highway and surface transportation programs have greatly improved the effectiveness and efficiency of these programs, the long-run solvency of the Highway Trust Fund has been left unresolved. Failure to resolve the issues facing the trust fund prior to the expiration of the current law in 2020 will require you to make a decision to either pass additional short-term stopgap measures or find a \$110 billion off-set to pass a long-term bill that will at best maintain current funding levels that do not meet our transportation infrastructure needs. Absent long-term stability for the Highway Trust Fund, many projects critical to the efficient movement of people and goods have the real potential to be backlogged or never built. Further, mounting deferred maintenance could cause current infrastructure to fall into an even greater state of disrepair.

An infrastructure initiative led by your administration is a generational opportunity to end the cycle of uncertainty that has plagued America's infrastructure network and usher in a new era of stability and improvements we so desperately need. However, this will take leadership and bold, innovative solutions. It is critical that your infrastructure plan not only encourages greater participation from the private sector in infrastructure projects and reduces needless red tape, but also provides real revenue for the Highway Trust Fund that will help the users and beneficiaries of America's transportation and freight network. Private financing, while important and needed, cannot replace the role of public funding and federal leadership.

Again, thank you for your commitment to strengthening our nation's economy and improving America's competitiveness through significant investment in our nation's infrastructure. We look forward to working with you to achieve our shared goals.

Sincerely,

AAA

AFL-CIO

Alabama Asphalt Pavement Association

Alabama Road Builders Association

Alaska Chamber

Alaska Trucking Association

Alexandria Transit Company (DASH)

Alliance for Alabama's Infrastructure

American Association of Port Authorities

American Association of State Highway and Transportation Officials

American Coatings Association

American Composites Manufacturers Association (ACMA)

American Concrete Pavement Association

American Concrete Pipe Association

American Concrete Pressure Pipe Association

American Contractors Insurance Group

American Council of Engineering Companies (ACEC)

American Council of Engineering Companies (ACEC) - Alabama

American Council of Engineering Companies (ACEC) - Alaska

American Council of Engineering Companies (ACEC) - Arizona

American Council of Engineering Companies (ACEC) - Arkansas

American Council of Engineering Companies (ACEC) - New Mexico

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American Council of Engineering Companies (ACEC) - Utah  
American Council of Engineering Companies (ACEC) - Vermont  
American Council of Engineering Companies (ACEC) - Virginia  
American Council of Engineering Companies (ACEC) - Wisconsin  
American Council of Engineering Companies (ACEC) - Wyoming  
American Forest & Paper Association  
American Highway Users Alliance  
American Iron and Steel Institute  
American Public Transportation Association  
American Public Works Association  
American Rental Association  
American Road & Transportation Builders Association  
American Society of Civil Engineers  
American Sportfishing Association  
American Supply Association  
American Traffic Safety Services Association  
American Trucking Associations  
American Wood Council  
Anaheim Resort Transportation  
Antelope Valley Transit Authority  
Arkansas Society of Professional Engineers (ASPE)  
Arkansas State Chamber of Commerce/AIA  
Arkansas Trucking Association  
Asphalt Pavement Association of Indiana  
Associated Construction Contractors of New Jersey  
Associated Contractors of New Mexico  
Associated Contractors, Inc.  
Associated Equipment Distributors  
Associated General Contractors (AGC)

Associated General Contractors (AGC) - Alabama  
Associated General Contractors (AGC) – Alaska  
Associated General Contractors (AGC) – Arizona  
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Associated General Contractors (AGC) - Central Illinois  
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Associated General Contractors (AGC) - Florida East Coast  
Associated General Contractors (AGC) - Fox Valley  
Associated General Contractors (AGC) – Georgia  
Associated General Contractors (AGC) - Greater Milwaukee  
Associated General Contractors (AGC) – Houston  
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Associated General Contractors (AGC) - New York State  
Associated General Contractors (AGC) - North Dakota  
Associated General Contractors (AGC) - Ohio  
Associated General Contractors (AGC) - Oklahoma  
Associated General Contractor (AGC) – Puerto Rico  
Associated General Contractor (AGC) – Rio Grande Valley  
Associated General Contractors (AGC) - San Diego  
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Associated General Contractors (AGC) - Utah  
Associated General Contractors (AGC) - Virginia

Associated General Contractors (AGC) - Washington  
Associated General Contractor (AGC) – West Texas  
Associated General Contractors (AGC) - Western Kentucky  
Associated Industries of Missouri  
Associated Pennsylvania Constructors  
Associated Wall and Ceiling Contractors of Oregon and SW Washington  
The Association For Manufacturing Technology (AMT)  
Association for the Improvement of American Infrastructure (AIAI)  
Association of Equipment Manufacturers  
The Association of Union Constructors  
Association of Washington Business  
Bipartisan Policy Center  
Birmingham-Jefferson County Transit Authority  
Bloomington Public Transportation Corp  
Brown-McKee, Inc.  
Builders Association (Associated General Contractors - Chicago)  
Building America's Future  
The Bus Coalition  
Business Council of Alabama  
California Transit Association  
Capital Area Transportation Authority  
Capital District Transportation Authority  
CentexAGC  
Central Florida Regional Transportation Authority/LYNX  
Champaign-Urbana Mass Transit District  
Charleston Metro Chamber of Commerce  
Chatham Area Transit Authority  
Citibus  
Clark County Public Transportation Benefit Area (dba C-TRAN)  
Coalition for America's Gateways & Trade Corridors  
Colorado Contractors Association  
Common Good  
Composite Panel Association  
Concrete Reinforcing Steel Institute  
Connect Transit  
Connecticut Business & Industry Association, Inc.  
Construction Employers Association  
Construction Industries of Massachusetts  
Construction Industry Council of Westchester and Hudson Valley, Inc.  
Constructors Association of Western Pennsylvania  
Consumer Specialty Products Association  
Contractors Association of West Virginia  
Cookware Manufacturers Association  
Copper & Brass Fabricators Council, Inc.  
The Corps Network

Council of Industry of Southeastern New York  
CropLife America  
CTtransit  
Delaware Contractors Association  
Delaware Transit Corporation  
Delta Community Action Foundation Inc  
Eastern Contractors Association, Inc.  
Electronic Components Industry Association  
Flexible Pavements of Ohio  
Florida Institute of Consulting Engineers/ACEC of Florida  
Florida Transportation Builders' Association  
Florida Trucking Association  
Fluid Power Distributors Association (FPDA)  
Fort Worth Transportation Authority  
Fresno Area Express  
General Contractors Association of Hawaii  
General Contractors Association of New York  
Georgia Association of Manufacturers  
Georgia Asphalt Pavement Association  
Georgia Concrete Contractors Association  
Georgia Highway Contractors Association  
Global Cold Chain Alliance  
Gold Coast Transit District  
Great Lakes Fabricators & Erectors Association  
Greater Hartford Transit District  
Greater New Haven Transit District  
Gwinnett Village Community Improvement District  
Hawaii Transportation Association  
Idaho Association of Commerce and Industry  
Idaho Associated General Contractors  
Illinois Asphalt Pavement Association  
Illinois Association of Aggregate Producers  
Illinois Association of County Engineers  
Illinois Chamber of Commerce  
Illinois Road and Transportation Builders Association  
Illinois Trucking Association  
INDA, Association of the Nonwoven Fabrics Industry  
Independent Lubricant Manufacturers Association  
The Independent Packaging Association (AICC)  
Indiana Chamber of Commerce  
Indiana Constructors Inc.  
Indiana, Illinois and Iowa Foundation for Fair Contracting, Inc.  
Industrial Minerals Association - North America  
Information Technology and Innovation Foundation  
Institute of Makers of Explosives

Interior Finish Contractors Association  
Interlocking Concrete Pavement Institute  
International Bridge, Tunnel & Turnpike Association  
International Housewares Association  
International Right of Way Association  
International Safety Equipment Association  
International Union of Operating Engineers  
International Warehouse Logistics Association  
Iron Workers Local 392  
Iron Workers Local 518  
Iron Workers Local 577  
Kansas Asphalt Pavement Association  
Kansas Chamber of Commerce & Industry  
Kansas Contractors Association  
Kansas Motor Carriers Association  
Kentuckians for Better Transportation  
Kentucky Association of Highway Contractors, Inc (KAHC)  
Kentucky Chamber of Commerce  
Kentucky Crushed Stone Association  
Kentucky Trucking Association  
KI BOIS Area Transit System  
Kitsap Transit  
Laborers International Union of North America  
Leading Builders of America  
Los Angeles Painting & Finishing Contractors Association, Inc.  
Madison Area Finishing Contractors Association  
Maine Motor Transport Association  
Maryland Motor Truck Association  
Maryland Transportation Builders and Materials Association (MTBMA)  
Mass Transportation Authority  
Massachusetts Aggregate and Asphalt Producers Association  
Mechanical Contractors Association of Eastern Pennsylvania Inc  
Mechanical Contractors Association of North West Ohio  
Memphis Area Transit Authority  
Metal Building Manufacturers Association  
Metal Powder Industries Federation  
Metal Treating Institute  
Metals Service Center Institute  
Metrolink  
Michigan Infrastructure & Transportation Association (MITA)  
Michigan Manufacturers Association  
Mid-America Lumbermens Association  
Mid-West Truckers Association  
Mileage-Based User Fee Alliance  
Minnesota Transportation Alliance

Mississippi Road Builders Association  
Missoula Urban Transportation District  
Missouri Transportation and Development Council  
Modoc County Transportation Commission  
Montana Chamber of Commerce  
Montana Contractors' Association  
Montana Manufacturing Association  
Monterey-Salinas Transit District  
Motor & Equipment Manufacturers Association  
Muncie Indiana Transit System  
Nashville Metropolitan Transit Authority  
National Asphalt Pavement Association  
National Association of Manufacturers (NAM)  
National Association of Printing Ink Manufacturers (NAPIM)  
National Association of Regional Councils  
National Concrete Masonry Association  
National Electrical Contractors Association  
National Electrical Manufacturers Association (NEMA)  
National Fastener Distributors Association  
National Lime Association  
National Lumber and Building Material Dealers Association  
National Marine Manufacturers Association  
National Oilseed Processors Association  
National Precast Concrete Association  
National Railroad Construction & Maintenance Association (NRC)  
National Ready Mixed Concrete Association  
National Retail Federation  
National Stone Sand and Gravel Association  
National Tank Truck Carriers, Inc.  
The National Utility Contractors Association  
Nebraska Chamber of Commerce & Industry  
Nevada Contractors Association  
Nevada Manufacturers Association  
The Nevada Trucking Association  
New Mexico ATSSA Chapter  
New Mexico Business Coalition  
New Mexico Trucking association Inc  
North American Millers' Association  
North Carolina Chamber  
Northeastern Retail Lumber Association  
Northern Illinois Building Contractors Association  
Ohio Contractors Association  
The Ohio Manufacturers' Association  
Oklahoma Municipal Contractors Association  
Oklahoma Transit Association



Outdoor Power Equipment Institute  
Owner-Operator Independent Drivers Association  
Painting and Decorating Contractors Association of Hawaii  
PCI of Illinois and Wisconsin  
Pennsylvania Chamber of Business and Industry  
PeopleForBikes - Business Network  
Perimeter Community Improvement Districts  
Plastic Pipe and Fittings Association  
The Plastics Industry Association  
Plastics Pipe Institute  
Polyisocyanurate Insulation Manufacturers Association  
Port Arthur Transit  
Portage Area Regional Transportation Authority  
Portland Cement Association  
Potomac and Rappahannock Transportation Commission  
Precast/Prestressed Concrete Institute  
The Real Estate Roundtable  
Regional Transportation Program, Inc.  
Retail Industry Leaders Association  
Rhode Island Trucking Association, Inc.  
Riverside Transit Agency  
Rochester-Genesee Regional Transportation Authority  
Rock Region Metropolitan Transportation Authority  
Salem-Keizer Transit  
San Antonio Manufacturers Association (SAMA)  
San Francisco Municipal Transportation Agency  
San Joaquin Regional Transit District (RTD)  
Santa Cruz Metropolitan Transit District  
Sheet Metal and Air Conditioning Contractors National Association (SMACNA)  
Slag Cement Association  
SMART-Transportation Division, Illinois Legislative Board  
Society of Chemical Manufacturers & Affiliates (SOCMA)  
South Carolina Chamber of Commerce  
South Carolina Trucking Association  
South Central Transit Authority  
South Portland Bus Service  
Southeastern Pennsylvania Transportation Authority  
Southern California Contractors Association  
Southern Illinois Builders Association  
Southern/Central Illinois Laborers' - Employers Cooperation and Education Trust  
Stark Area Regional Transit Authority  
Steel Tank Institute/Steel Plate Fabricators Association  
Tennessee Road Builders Association  
Tennessee Trucking Association  
Textile Rental Services Association of America (TRSA)

Toledo Area Regional Transit Authority  
The TMA Group | Franklin Transit Authority  
Transit Authority of Lexington, Kentucky (Lextran)  
Transit Authority of Northern Kentucky  
Transit for Connecticut  
Transportation Advocacy Group - Houston region  
Transportation for Illinois Coalition  
Transportation Intermediaries Association (TIA)  
Transportation Trades Department, AFL-CIO  
TranSystems Corporation  
Treated Wood Council  
Truck Trailer Manufacturers Association  
U.S. Chamber of Commerce  
U.S. Travel Association  
United Brotherhood of Carpenters  
United Contractors  
Utah Trucking Association  
Victor Valley Transit Authority  
The Vinyl Institute  
Virginia Manufacturers Association  
Vision Long Island  
Washington Asphalt Pavement Association  
Washington Metropolitan Area Transit Authority  
Washington Trucking Associations  
Water & Sewer Distributors of America  
Waterways Council, Inc.  
West Coast Lumber & Building Materials Association  
West Virginia Chamber of Commerce  
Wire Reinforcement Institute  
Wisconsin Transportation Builders Association  
Wood Machinery Manufacturers of America  
Wyoming Contractors Association

CC: The U.S. House of Representatives and the U.S. Senate